

Date: May 19, 2025

BSE Limited

Corporate Relation Department Phiroze Jeejeebhoi Towers, Dalal Street, Mumbai - 400001.

Scrip Code: 524404

National Stock Exchange of India Limited

Listing Department Exchange Plaza, C-1, Block-G, Bandra-Kurla Complex,

Bandra (East), Mumbai - 400051.

Symbol: MARKSANS

Sub: Investor Presentation

Dear Sir/Madam,

Pursuant to Regulation 30 read with Para A of Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, kindly find enclosed herewith the investor presentation for Q4FY25.

We request you to take the aforesaid on record.

Thanking You.

Yours faithfully, For Marksans Pharma Limited

Harshavardhan Panigrahi Company Secretary

Encl: As above



Marksans Pharma Ltd.

Q4 & FY25 19th May 2025

Earnings Presentation

Safe Harbor

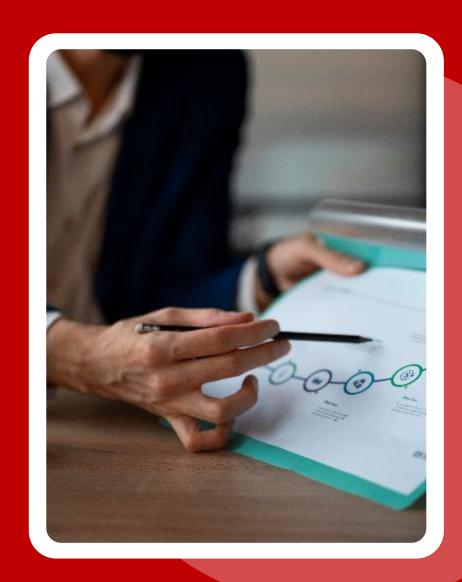


Certain statements in this presentation concerning our future growth prospects are forward looking statements, which involve a number of risks, and uncertainties that could cause actual results to differ materially from those in such forwardlooking statements. The company's results may be affected by factors including, but not limited to, the risks and uncertainties in pharmaceutical research and development; competitive developments; regulatory actions; the extent and duration of the effects of the COVID-19 pandemic; litigation and investigations; business development transactions; economic conditions; and changes in laws and regulations, including health care reform. The company undertakes no duty to update forward-looking statements except as required by applicable law.

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FY25 Financial and Business Highlights

Management Commentary



"We are pleased to announce another year of robust performance; we have achieved highest ever annual revenues and profits. In FY25, we witnessed strong performance across all our markets, the US market has been a key growth driver with 35% YoY increase in revenue. Our OTC segment's performance is at all-time high, crossing INR 2000 Crs in revenue, a testament to our focus and execution on expanding the OTC product pipeline. Looking forward, we continue to strengthen our foundation by increasing the capacity and strengthening our product pipeline. We are optimistic about building on this momentum and create more value for our stakeholders in the coming years."



Mark Saldanha

MANAGING DIRECTOR AND CEO

FY25	Operating Revenue	EBITDA	EBITDA Margin	PAT
	₹ 2,623 cr	₹ 529 cr	20.2 %	₹ 383 cr
	+20.5% YoY	+15.3% YoY	-91 bps YoY	+21.5% YoY
Q4 FY25	Operating Revenue	EBITDA	EBITDA Margin	PAT
	₹ 708 cr	₹ 126 cr	17.8%	₹ 91 cr
	+26.5% YoY	+14.7% YoY	-183 bps YoY	+16.9% YoY

Financial Highlights FY25 – YoY Performance



	FY25	FY24	YoY Growth %	YoY Performance
Revenue	₹ 2,622.8 cr	₹ 2,177.4 cr	1 20.5%	Growth witnessed across all markets. The US market has grown by 35% YoY
Gross Profit Gross Margin	₹ 1,479.1 cr <i>56.4%</i>	₹ 1,139.3 cr <i>52.3%</i>	1 29.8%	Softening of raw material prices and a better product mix led to growth in gross profit and margin expansion
EBITDA EBITDA Margin	₹ 528.6 cr <i>20.2%</i>	₹ 458.6 cr <i>21.1%</i>	1 5.3%	 EBITDA margin declined due to – 1. Increase in employee expenses due to headcount additions at the acquired facility in Goa 2. Increase in freight costs 3. 66% YoY increase in R&D expenses
Net Profit Net Margin	₹ 382.6 cr <i>14.2%</i>	₹ 314.9 cr <i>14.1%</i>	1 21.5%	Net margin improved due to forex gains

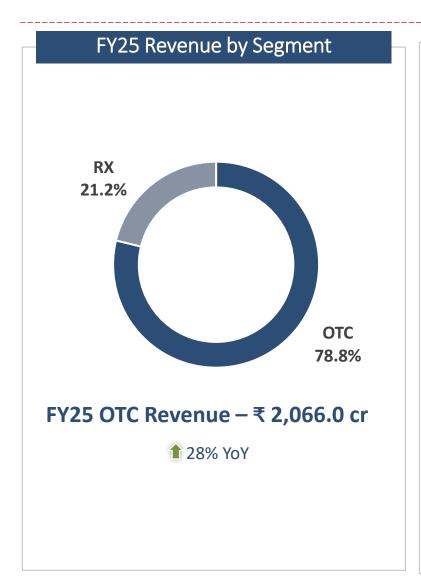
Financial & Other Highlights – FY25

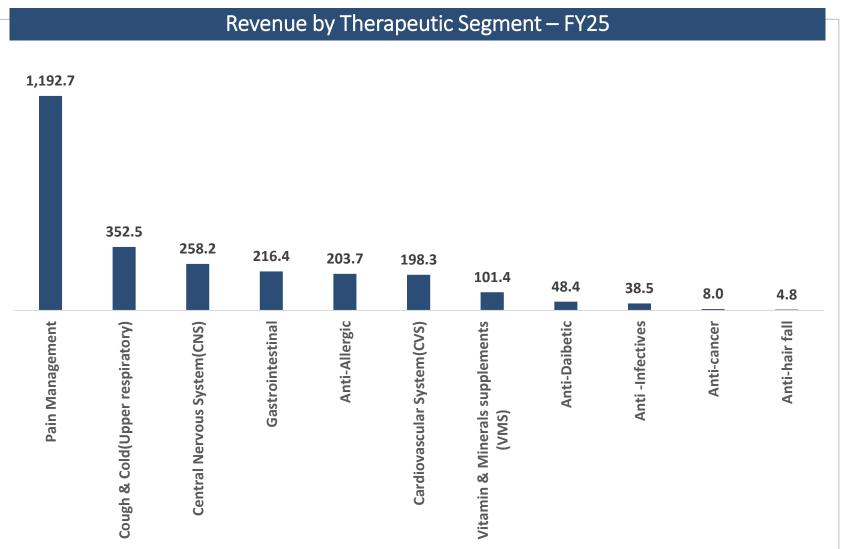


Revenue Contribution for FY25: US - ₹ 1,236.6 cr | UK & Europe - ₹ 1,029.8 cr | Australia & New Zealand - ₹ 252.8 cr | RoW - ₹ 103.7 cr Research & Development (R&D) spends at ₹ 57.9 cr in FY25, 2.2% of consolidated revenue Cash generated from operations at ₹ 206.7 cr during FY25 Capex of ₹ 172.9 cr incurred during FY25 Cash Balance as of 31st March 2025 is ₹ 704.2 cr Working capital cycle ~127 days for FY25 US market: Commercialized 58 products/SKUs | 79 Products in Pipeline UK market: Approved 12 products | Filed 18 products during the year Australia market: Approved 3 products | Filed 3 products during the year

Segmental Revenue

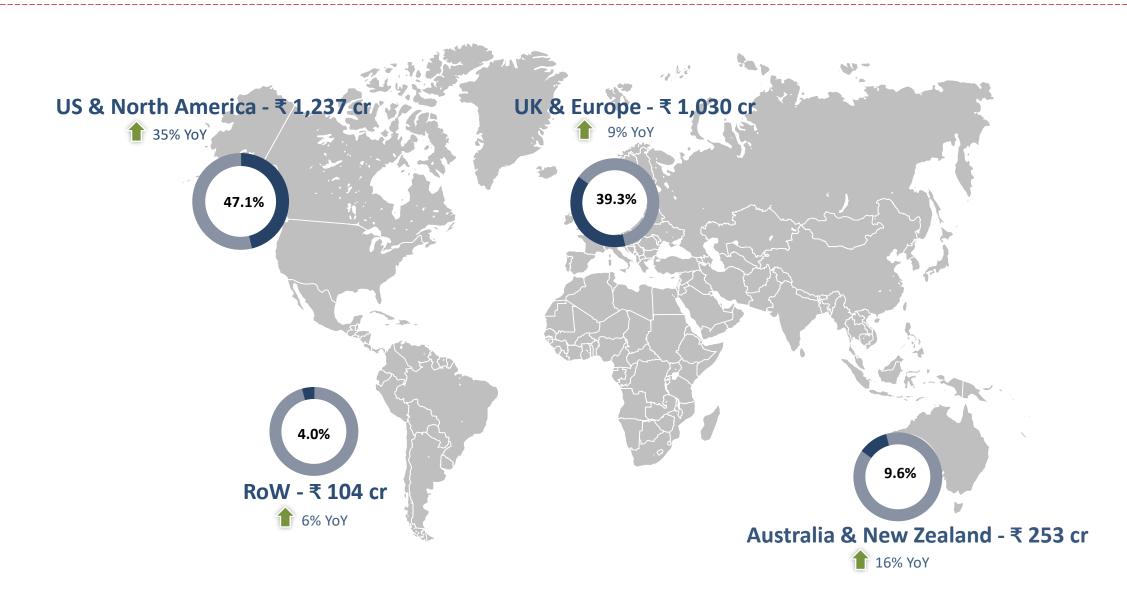


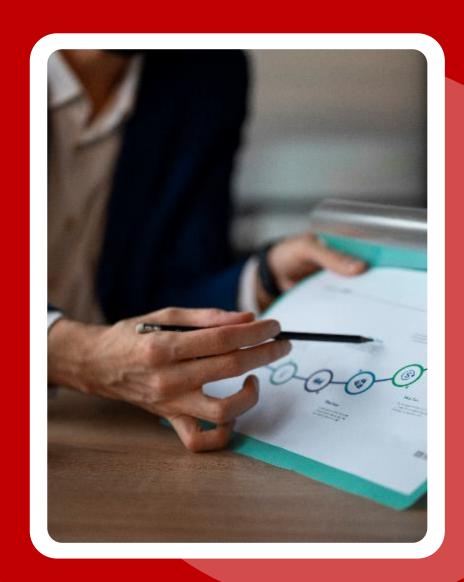




Revenue by Geography – FY25







Q4 FY25 Financial and Business Highlights

Financial Highlights Q4 FY25 – YoY Performance



	Q4 FY25	Q4 FY24	YoY Growth %	YoY Performance
Revenue	₹ 708.5 cr	₹ 560.0 cr	1 26.5%	Growth witnessed across all markets driven by new product launches and increasing wallet share with existing customers
Gross Profit Gross Margin	₹ 383.2 cr <i>54.1%</i>	₹ 290.2 cr <i>51.8%</i>	1 32.1%	Softening of raw material prices and a better product mix led to growth in gross profit and margin expansion
EBITDA EBITDA Margin	₹ 125.8 cr 17.8%	₹ 109.6 cr <i>19.6%</i>	1 4.7%	 EBITDA margin declined due to – 1. Increase in employee expenses due to headcount additions at the acquired facility in Goa 2. Increase in freight costs 3. Meaningful increase in R&D expense in Q4FY24
Net Profit Net Margin	₹ 90.7 cr 12.5%	₹ 77.6 cr <i>13.5%</i>	1 6.9%	Net margin decline is driven by decrease in EBITDA margin

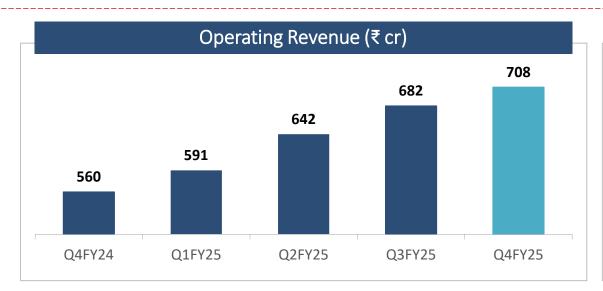
Financial Highlights Q4 FY25 – QoQ Performance

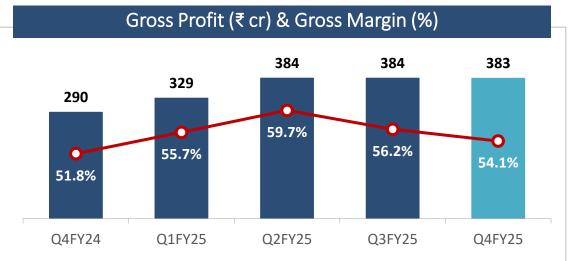


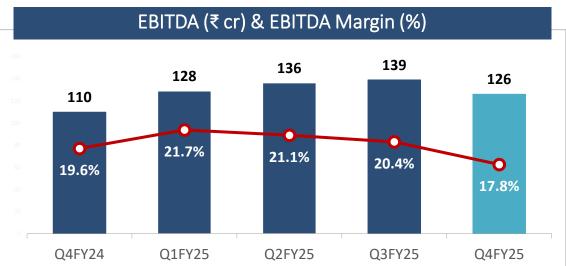
	Q4 FY25	Q3 FY25	QoQ Growth %	QoQ Performance
Revenue	₹ 708.5 cr	₹ 681.7 cr	1 3.9%	This quarter witnessed a softer cough and cold season in the key markets
Gross Profit Gross Margin	₹ 383.2 cr <i>54.1%</i>	₹ 383.5 cr <i>56.2%</i>	- 0.1%	Margin declined primarily due to product mix changes during quarter
EBITDA EBITDA Margin	₹ 125.8 cr 17.8%	₹ 138.8 cr <i>20.4%</i>	- 9.4%	EBITDA margin declined due to increased R&D expenses and additional employee costs
Net Profit Net Margin	₹ 90.7 cr 12.5%	₹ 105.1 cr <i>14.8%</i>	↓ 13.6%	Net margin decline is driven by decrease in EBITDA margin

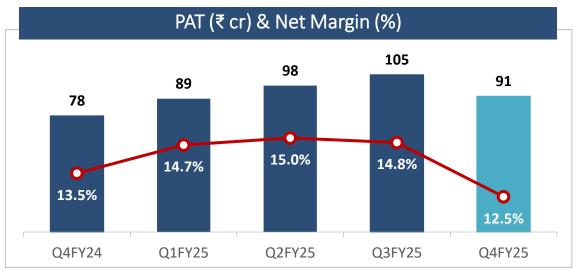
Quarterly Financial Trends

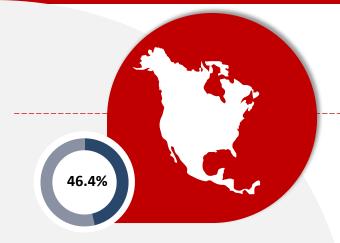












Revenues ₹ 328.6 cr



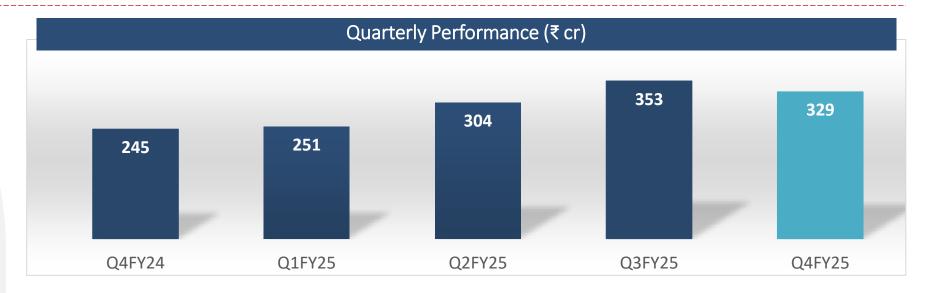
₹ 7% QoQ

Highlights

- Demand was low due to a soft cough and cold season
- Price erosion of Rx products is stable, single-digit

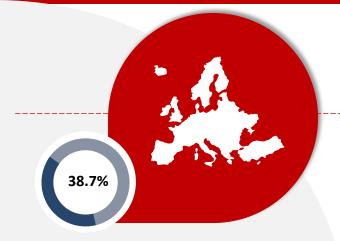
US & North America Q4 FY25 Performance





US Overview

- US & North America is a key growth market
- The Company services this region through Time Cap Labs Inc., its wholly owned subsidiary that it acquired in June 2015
- Focus on OTC and Rx market
- Leading OTC store brand with the customer base of leading USA retailers
- Manufactures and distributes 50+ products and large number of SKUs across Private Label OTC, Generic Prescription Drugs and Nutritional supplements
- In FY25, Commercialized 58 products/SKUs | 79 products in pipeline



Revenues

₹ 274.1 cr

18% YoY

1 6% QoQ

Highlights

- Witnessed highest quarterly revenue during the year
- We expect growth to continue in the coming quarters with planned new product launches

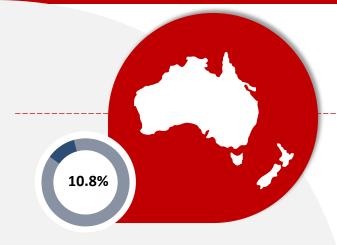
UK & Europe Q4 FY25 Performance





UK Overview

- Top 5 Indian pharmaceutical firms in the UK in terms of revenue
- The Company services this region through its wholly owned subsidiary Marksans Pharma (UK) Ltd, which includes 2 step-down subsidiaries: Bell, Sons & Co. (OTC portfolio) and Relonchem (High-end Rx portfolio)
- Bells, Sons & Co. manufactures more than 450 OTC products/SKUs across Pain management, Cough and Cold, Digestives, Allergies, Anti-septics and Disinfectants, Galenicals, Vitamins, Palliative healthcare products and Oils.
- Relonchem own label products in therapies such as Anti-diabetic, Anti-hypertensive, Anti-depressant, Anti-cancer, Anti-ulcerative, Anti-allergic, Hormones, Steroids and Pain relief for the UK market.
- Relonchem has more than 160+ Market Authorizations
- In FY25, Approved 12 products | Filed 18 products during the year



Revenues

₹ 76.5 cr

1 21% YoY

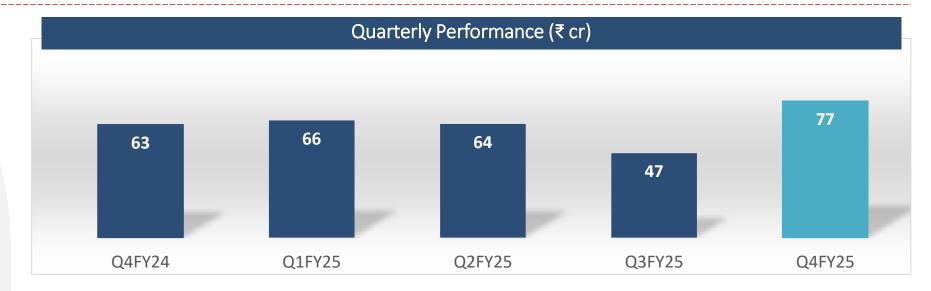
1 62% QoQ

Highlights

 Demand was favorable during the quarter. Witnessed volume gains and increased share with our customers.

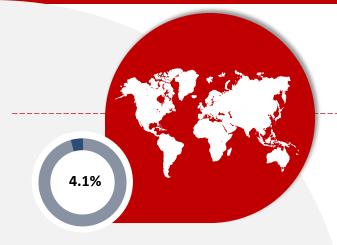
Australia & New Zealand Q4 FY25 Performance





Australia & New Zealand Overview

- In 2005, Marksans acquired 60% stake in Nova to have an established base in Australia
- Nova is engaged in R&D and marketing of generic OTC products and is also the leading supplier of Branded Generic and Private Label products in Australasia.
- Nova primarily focuses on Analgesics, Anti-histamines, Anti-fungal, Anti-Allergy, Dermatology, Essential Oils and Gastrointestinal segments
- More than 50 market authorization in Australia & New Zealand
- In 2025, Approved 3 products | Filed 3 products during the year



Revenues

₹ 29.3 cr



1 21% QoQ

Highlights

 Witnessed favorable market conditions during the quarter.
 We expect growth to continue in the coming quarters.

RoW Business Q4 FY25 Performance





RoW Overview

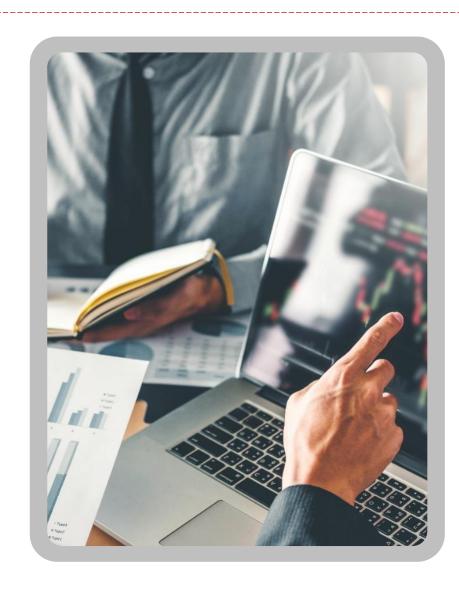
- RoW segment encompasses 10 countries, spanning across CIS and MENA regions
- Marksans acquired 100% stake in Access Healthcare in Dubai to increase its presence in Middle East and Africa
- In FY25, Marksans received 44 products approvals
- 128 products are awaiting approval in RoW markets, demonstrating our ongoing efforts to expand our product portfolio and market reach.



Marksans Pharma at a Glance

Company Overview







₹ 2,623 cr FY25 Revenue (OTC: 78.8%, Rx: 21.2%)



20.2% FY25 EBITDA Margin



CFO of ₹ 207 cr in FY25

Cash balance : ₹ 704 cr (as of Mar 2025)



4 Manufacturing Units & 4 R&D Centers



300+ Products and 1,500+ SKUs



2,000+Total Employees



\$100+mn in US

Amongst the top Indian

Companies in OTC segment



Amongst Top 5
Indian Pharma
companies in UK



Accreditations
USFDA, UK MHRA,
Australian TGA, EU and
Health Canada

OTC Business



Industry

Large growing OTC Market

- According to IQVIA, Global OTC Market size is projected to be \$204 bn in 2025
- Prescription (Rx) to over-the-counter (OTC) switches have been a key growth driver for the OTC industry

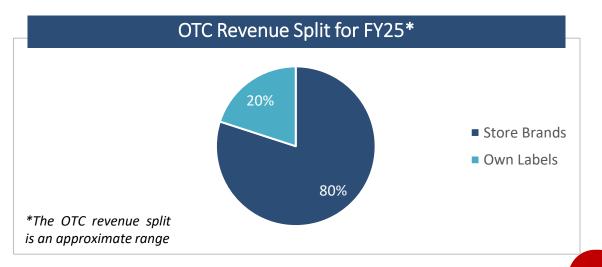
Source : IQVIA

Global OTC Market Performance (\$ bn) 204 194 183 176 159 149 146 2019 2020 2021 2022 2023 2024F 2025F Source: IQVIA, data on CY basis

Marksans

OTC Business

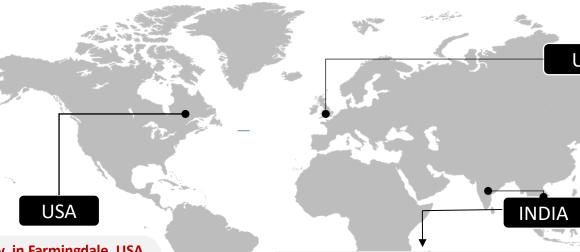
- The OTC business includes store brands, private label manufacturing for retailers and customers
- It also manufactures products through its own label



Manufacturing Capabilities







Manufacturing Facility in Farmingdale, USA

- · Manufactures hard gels, tablets and capsules
- Spread over an area of 7000 sq. mt.
- "Made in the USA" product offering
- Added incremental packaging lines

CAPACITY

ACCREDITATIONS

6 bn tablets and hard capsules p.a.



2.4 bn softgel and hard gelatin capsules

p.a.

6 bn solid tablets p.a.

Unit 1 in Goa

Existing Manufacturing facility in Goa

- Manufactures Capsules & Tablets
- One of the biggest manufacturing facilities in Asia
- Fully-automated unit spread over 18,000 sq. mt. campus
- Generic pharmaceuticals manufactured from this facility are exported across the globe CAPACITY ACCREDITATIONS



Manufacturing Facility in Southport, UK

- Manufactures non-sterile liquids, ointments and powder sachets
- Supplies to UK, West Africa & Middle East
- Spread across 7,300 sq. mt.

CAPACITY

2 bn bottles p.a.

1 bn tubes p.a.

1 bn sachets p.a.

ACCREDITATIONS



Unit 2 in Goa

Acquired Manufacturing facility in Goa

- Scalable capacity with a plan to double the existing Indian capacity from 8bn units per annum
- Manufacturing site is spread across 47,597 sq. mt.
- Plan to manufacture tablets, ointments, liquids and creams

ACCREDITATIONS





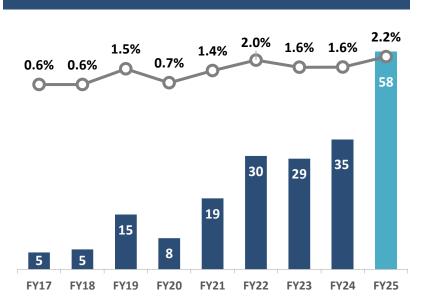


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R&D Capabilities











Continued focus on R&D investments leading to a robust pipeline of new developed & pipeline products



Plans to enhance portfolio with addition of 12-13 products every year



Focus is on **developing soft gels and different delivery system** like extended release, liquid, OTC products and ointments

4 R&D Centres

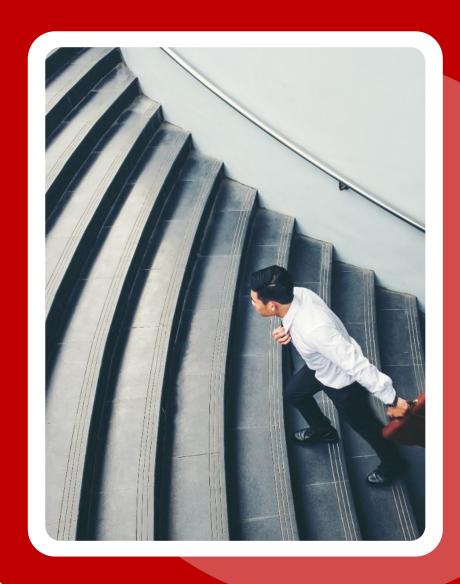
50+ Scientists

100+ Products in Pipeline

 $300+\frac{ANDAs/MAs}{Approved}$

25+ ANDAs/MAs
Filed (awaiting approval)

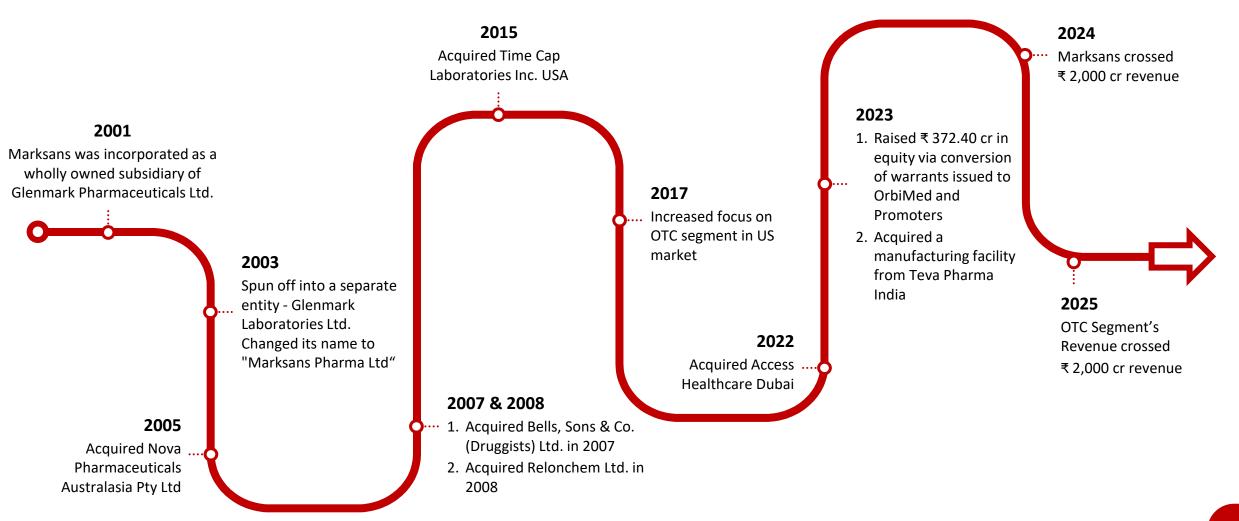
Note: Numbers across geographies



Marksan's Journey

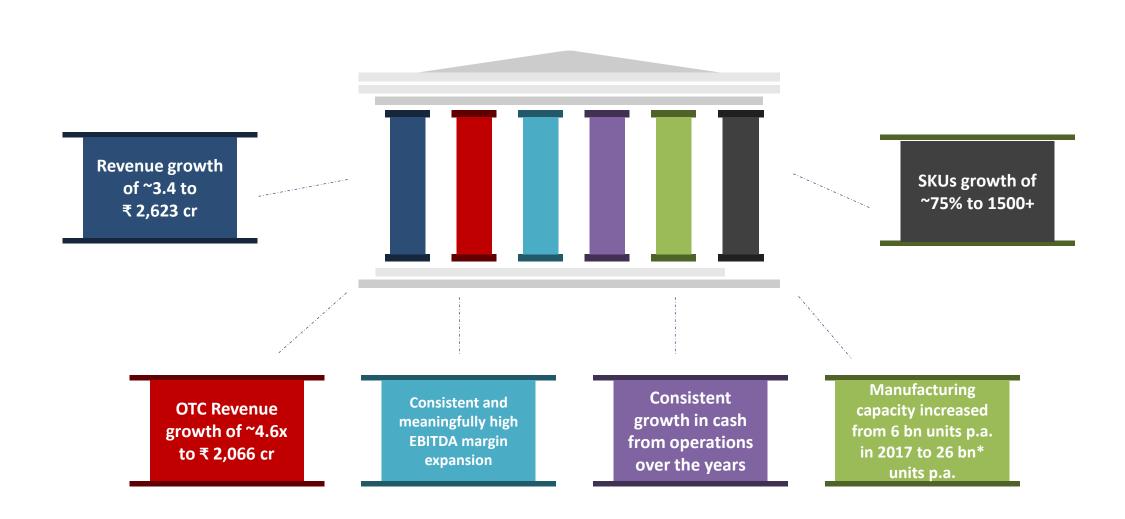
Our Key Events





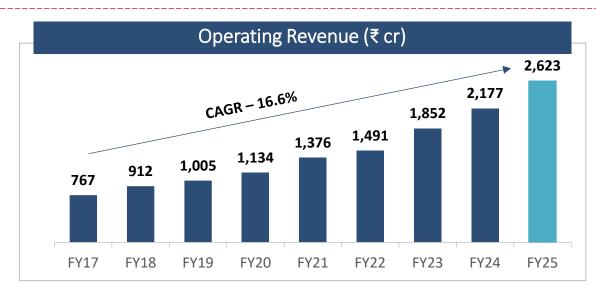
Growth and Achievements Since 2017

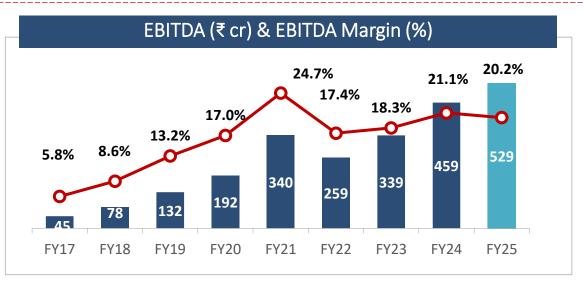


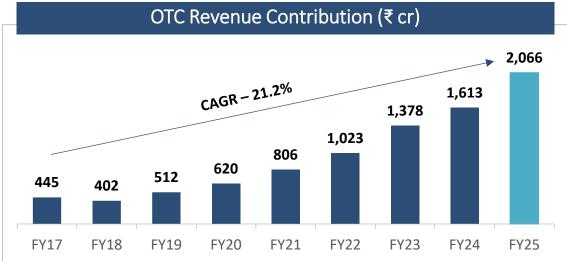


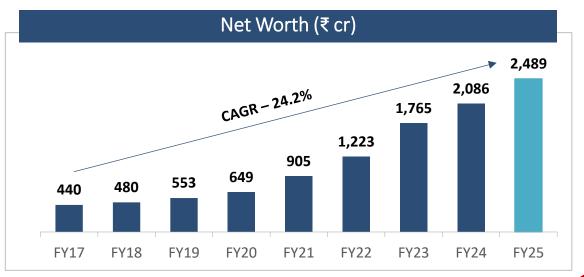
Financial Trends – High Growth Trajectory





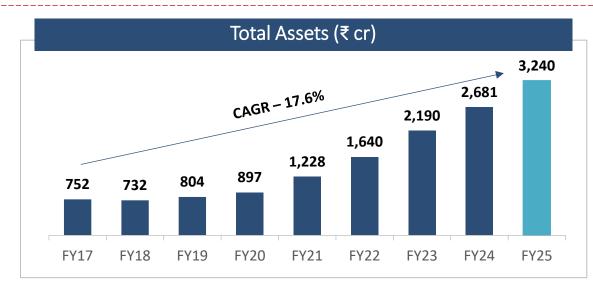


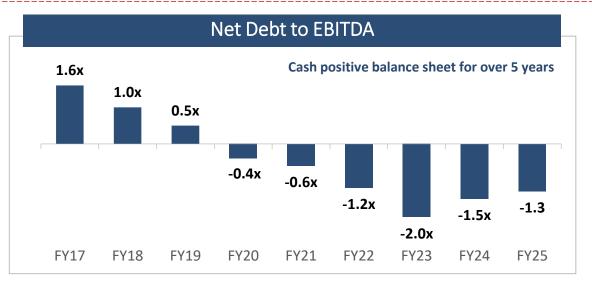


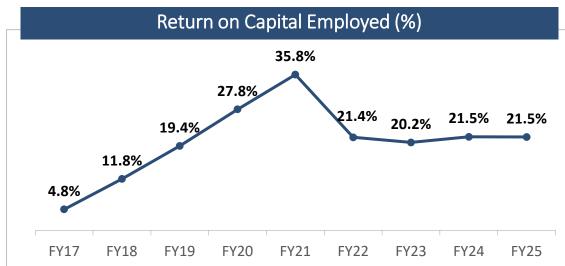


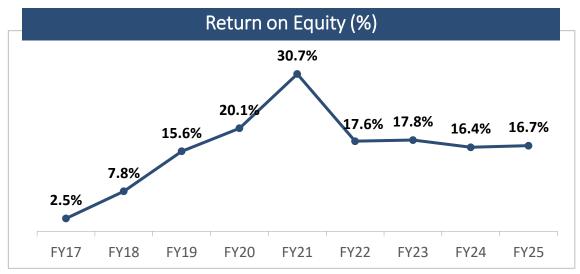
Financial Trends – High Growth Trajectory











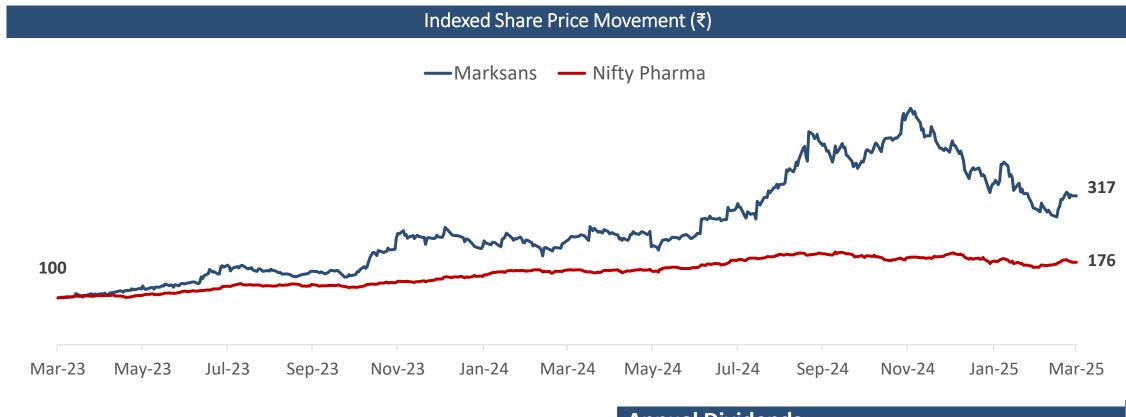
Proven Success in Acquisitions



			Acquisitions			
	PHARMACEUTICALS	Bell's Healthcare	Relon Chem	ime-Cap Labs, Inc.	ACCESS HEALTHCARE	Acquired manufacturin unit in Goa from Teva Pharma
Target Country	Australia	United Kingdom	United Kingdom	United States	UAE	India
Transaction Date	March 24, 2006	December 31, 2007	August 27, 2008	June 30, 2015	April 25, 2022	April 19, 2023
Sales growth from acquisition	~74x	~7x	~15x	~4x	NA	NA
Rationale	 To leverage Nova's research capabilities To establish ANZ front end presence 	 To strengthen UK market presence To enter OTC segment 	 To establish UK front end presence 	 To establish US front end presence 	 To establish front end presence in Middle East and Africa 	 To expand manufacturing capacity in India

2 Year Shareholder Return





~217% share price increase in last 2 years



Annual Dividends

FY23: Dividend of ₹ 0.5 per equity share

FY24: Dividend of ₹ 0.6 per equity share

FY25: Dividend of ₹ 0.8 per equity share*

Source: NSE

Note: Chart rebased to 100

*Board recommends dividend ₹ 0.8 per equity share



Strategic Initiatives

Core Strategies for Future Growth





Expanding the OTC business

- Aim to capture a significant part of the multi-billion-dollar OTC opportunity. According to IQVIA, Global OTC Size in 2025 is expected to be ~\$ 204bn.
- Our OTC segment grew at CAGR of 21% (from FY17-FY25). Majority of revenue in OTC comes from manufacturing and selling store brands for key retailers in key regions
- Marksans is the most preferred and growing low-cost store brand manufacturing partner

02

Capacity expansion

- Aim to scale the acquired unit in Goa, capacity to 8bn units p.a. in three phases
- Plan to manufacture tablets, hard capsules, ointments, liquids, and creams

03

Healthy product pipeline

- Continued focus on R&D leading to a strong product pipeline and successful launches
- Strong pipeline of more than 100 products

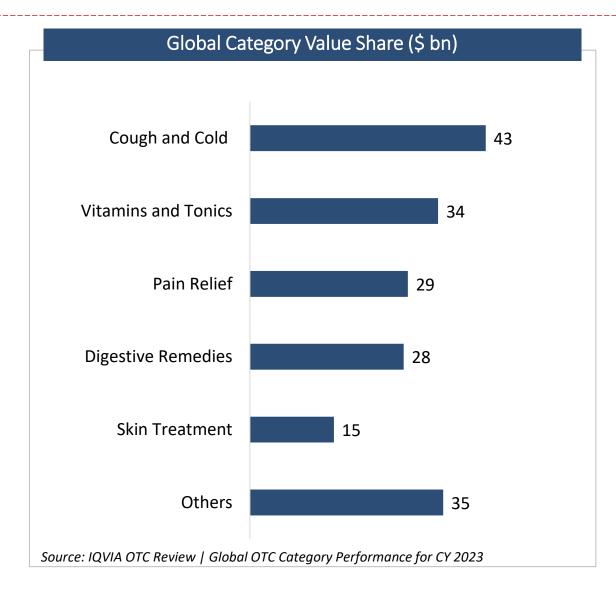
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Supplement growth via acquisitions

- We will follow calibrated inorganic growth approach
- Expansion in growing markets and EU through acquiring front-end marketing and distribution companies
- Strong balance sheet to support the growth

Capturing OTC Opportunity





Expanding OTC Business				
Capture multi- billion-dollar OTC opportunity	 Marksans competes in large and growing categories 			
Strengthening Business in North America	 Increasing store brand penetration in North America Aim to double US store brand OTC revenue 			
Expanding Product Pipeline	 Focus is to expand our product pipeline in OTC segment to sustain growth momentum 			
Complete coverage in key therapeutic segments	 Strengthening our pipeline in key therapeutic segments: Pain Management and Analgesics, Upper Respiratory, Digestive and Anti- Allergic 			

FY25 Product Pipeline



Continued focus on R&D leading to strong product pipeline and successful launches

- 12 products approved
- 18 products filed during the year and awaiting approval

UK

- 3 products approved
- 3 products filed during the year and awaiting approval

Australia & New Zealand

USA

- **58** products/SKUs commercialized
- 79 products are in the pipeline

Rest of the World

- 44 products approvals
- 128 products are in the Pipeline

Key Product Launches in Last 2 Years



Brand	Composition	Therapy Segment	Market
SENNOSIDE TABLETS	SENNA TABLETS 7.5 MG	Gastrointestinal	UK
GABAPENTIN ORAL SOLUTION	GABAPENTIN 50 MG/ML	Central Nervous System (CNS)	UK
LORATADINE TABLETS	LORATADINE TABLETS USP 10 MG	Cough and Cold	US
LEVONORGESTREL TABLETS	LEVONORGESTREL TABLETS 1.5 MG TABLETS	Hormonal	UK
RASAGILINE TABLETS	RASAGILINE 1 MG TABLETS	Central Nervous System (CNS)	UK
OLMESARTAN TABLETS	OLMESARTAN 10, 20, 40 MG FLIM-COATED TABLETS	Cardiovascular System (CVS)	UK
LEVETIRACETAM	LEVETIRACETAM 100 MG/ML ORAL SOLUTIONS	Central Nervous System (CNS)	UK
ESOMEPRAZOLE MAGNESIUM CAPSULES	ESOMEPRAZOLE MAGNESIUM DELAYED-RELEASE CAPSULES USP, 20 MG (OTC).	Digestive	US
GUAIFENESIN TABLETS	GUAIFENESIN EXTENDED-RELEASE TABLETS (OTC)	Cough and Cold	US
CYANOCOBALAMIN TABLETS	CYANOCOBALAMIN 50MG FILM COATED TABLETS	Vitamin	UK
PREGABALIN CAPSULES	PREGABALIN CAPSULES, 25 MG, 50 MG, 75 MG, 100 MG, 150 MG, 200 MG, 225 MG, 300 MG	Central Nervous System (CNS)	US
FLUOXETINE ORAL SOLUTION	FLUOXETINE 20MG/5ML ORAL SOLUTION	Central Nervous System (CNS)	UK
ACETAMINOPHEN AND IBUPROFEN TABLETS	ACETAMINOPHEN AND IBUPROFEN TABLETS, 250 mg/125 mg	Pain Management	US
FAMOTIDINE TABLETS	FAMOTIDINE TABLETS USP, 10 MG and 20 MG	Gastrointestinal	US
FLUOXITINE CAPSULES	FLUOXITINE 10MG, 20MG, 40MG	Central Nervous System (CNS)	US
CETRIZINE TABLETS	CETRIZINE 5MG, 10MG	Anti Allergy	US
APAP ER	ACETAMINOPHEN EXTENDED RELEASE 650MG	Pain management	US
LIQUIDS - ALL IN ONE SOLUTION	PARACETAMOL, GUAIFENESIN, PHENYLEPHRINE	Cough and Cold	UK
LIQUIDS - IBUPROFEN	IBUPROFEN 100 MG/5ML ORAL SOLUTION 200 ML P PACK	Pain Management	UK
LIQUIDS - LORATIDINE	LORATIDINE 5MG/5ML ORAL SOLUTION 70ML GSL PACK	Anti-Diabetic	UK
FUROSEMIDE	FUROSEMIDE 20MG, 40MG TABLETS	Cardiovascular System (CVS)	UK
BICALUTAMIDE	BICALUTAMIDE 50MG , 150MG TABLETS	Anticancer	UK
ROSUVASTATIN	ROSUVASTATIN 5MG, 10MG, 20MG, 40 MG TABLETS	Cardiovascular System (CVS)	UK
PREDNISOLONE	PREDNISOLONE 5 MG TABLETS	Anti-Allergic	UK
CLOPIDOGREL	CLOPIDOGREL 75 MG TABLETS	Cardiovascular System (CVS)	UK
TRAMADOL	TRAMADOL 50 MG CAPSULES	Pain Management	UK

Strong Balance Sheet to Drive Inorganic Growth





Cash balance of ₹ 704 cr as of 31st March 2025. Cash positive for over 5 years.



Consistent annual cash generation. ₹ 207 cr in FY25



Disciplined capital allocation



Strong credit rating

• India rating: IND AA- / Stable



Low financial risk



Driving inorganic growth. Evaluating acquisitions in Europe region for front-end presence

We've Delivered What We Promised



Marksans Guidance	How have we performed?
Revenue guidance of ₹ 2,000 cr	Achieved
EBITDA margin guidance of 20%	Achieved
Focus on expanding OTC business – ~4.6x revenue growth since 2017	Achieved
Disciplined capital allocation approach - Effectively utilizing the cash through buyback, dividends, targeted acquisitions and capacity expansion	Achieved

Growth: FY25 and Beyond



Disciplined efforts to become future ready

- Doubling low-cost manufacturing capacity in India from 8bn to 16bn units. Total manufacturing capacity of Marksans is 26bn units p.a.
- Strengthening business with existing customers leading to an increase in SKUs and strong order book
- Continuously building a healthy product pipeline, including complete product offerings in our key therapeutic segments
- Maintained cash positive balance sheet for over 5 years with disciplined capital allocation approach and a successful track record of acquisitions

Growth FY25 and Beyond

- ♣ High growth in revenues and margin. Aim to reach revenue of ₹ 3,000 cr in next 2 years
- ❖ Doubling revenue in the US and North America and becoming one of the top 5 private label OTC companies in the region
- ❖ To be in the top 3 from the current top 5 Indian pharmaceutical firms in the UK in terms of revenue
- ❖ M&A to support growth in Europe region
- Consistently enhancing shareholder value



Sustainability at Marksans

Driving Sustainable Progress



Our commitment to Environmental, Social, and Governance (ESG) principles is central to our strategy and the long-term success of our company. Integrating ESG principles enables us to enhance value, manage risks, and achieve sustainable growth, while also balancing the expectations of our stakeholders



Environment

Ensure sustainability in our operations and projects by positively impacting the natural environment.



Social

Positively impact our people and community through utmost respect for human rights, diversity, and inclusion.



Governance

Bring about an industry transformation by leading ethically and bolstering trust through a high degree of transparency & accountability.



Empowering Communities





Health Care

- Organized free health check-up camps and distributed free medicines and other medical supplies to under privileged people in the state of Goa
- Medical treatment to under privileged patients of cancer and other blood disorders.
- Construction of New Building for Government Aided Nursing Institute

Education

- Donations towards construction of new school building to Chetna Charitable trust
- Desktop Distributed to underprivileged student of Satguru Foundation in Kudaim, Goa

Farming and Plantation

- Tree plantation in Verna Industrial Estate, Goa
- Donations to Reginaldo Trust for improving services in forming sector by giving medical equipments and facilitating better access to elearning and online services to needy people.

Food Distribution

 Distribution of free food items to needy people in Goa

Overall wellbeing of women and children

- Providing of Sanitary Pads to poor women under the "MY PAD, MY RIGHT" program, an initiative of Swatch Bharat scheme of Beti Bachao scheme of the Govt. of India, under the Ministry of Women & Child Development and Skill Development.
- Women and child development, professionalizing Anganwadis and national nutrition mission in Goa

Sustainability Goals and Progress



Sustainability Pillars	Goal	Initial Milestone	Status
	 Reduction of annual virgin plastic usage in packaging in collaboration with suppliers and customers 	 Use of 100% recyclable HDPE/ PET bottles/ LDPE Shrink wrapping Use of 70-80% recyclable labels 	• In Progress
Sustainable sourcing	Reduction in carbon footprint by optimization of packaging	 Initial evaluation of use of paper board with 20% recycled content Size & configuration optimization of the package size Use of Forest Stewardship Council (FSC) certified packaging 	• In Progress

Sustainability Goals and Progress



Sustainability Pillars	Goal	Initial Milestone	Status
CSR	 Focus on areas of preventive healthcare, education, eradicating malnutrition, welfare of women and children, rural development projects in the local communities 	 Mobile health care units to support the grievances of communities in around 20-25 villages 	 2% of the net profit is spent for overall development of the communities

Sustainability Pillars	Goal	Initial Milestone	Status
S	 Plan to implement the sustainability standards for all 	 100% Compliance with Target Chemical Policy 	 Establishing policies on incidence reporting
	customers	 SMETA 4 Pillar compliance as per prevailing laws including gender equity policies 	 Continuous skill enhancement of all employees
		 Whistleblower mechanism- different channels of communication for grievances 	
		 Continuous skill enhancement is in place 	

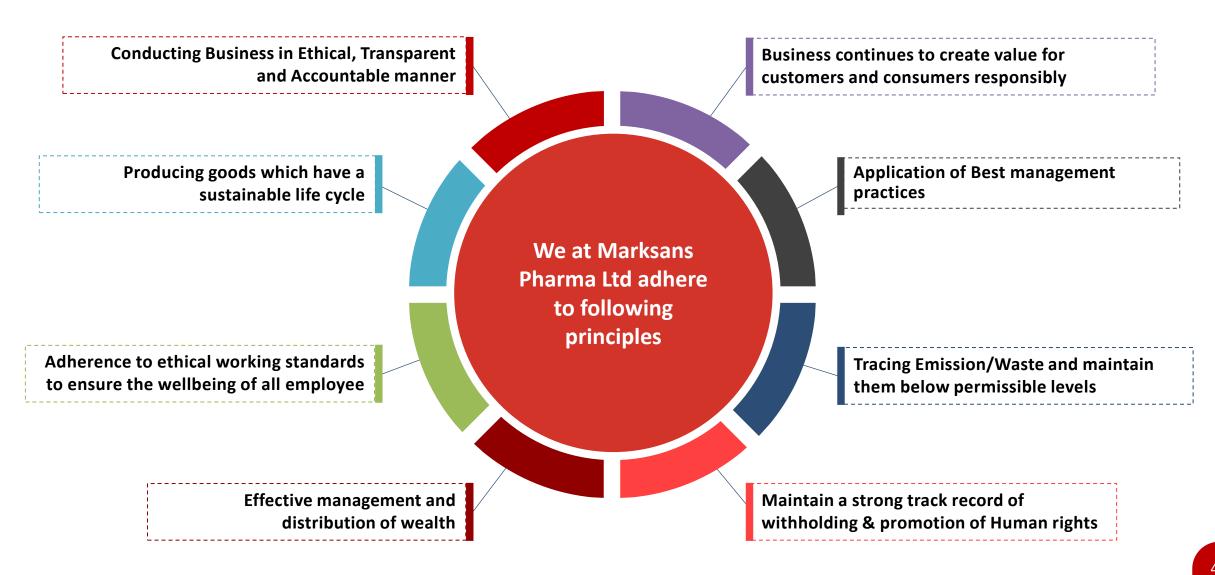
Sustainability Goals and Progress



Sustainability Pillars	Goal	Initial Milestone	Status
	By 2028, we plan to achieve sustainable waste disposal methods	 Waste disposal with coprocessing – Recycled and Reused 100% Waste water utilization after reprocessing 	 In Progress Use of renewable/ recyclable sources of energy
Responsible Manufacturing	Focus on reduction of green house gas emission	 Scope 1 - Reduction in steam consumption by 2% Scope 2 - Reduction in electrical energy by 3% Reduction in raw water consumption by 2% 	 Policies and monitoring is in place for environment and biodiversity Commitment to preserve nature and environment

Corporate Governance Principles





Board of Directors - Guided By Visionary Minds





Mark Saldanha
Founder, Chairman &
Managing Director

- Science Graduate
- 30+ years of experience in the marketing, production and finance functions
- Ex- Whole Time Director,
 Glenmark Pharmaceuticals Ltd.



Sandra Saldanha
Promoter,
Whole-Time Director

- MA in Arts (Sociology)
- Experience in Human
 Resource Management,
 Business Development,
 Projects and Supply Chain
 Management



Varddhman Jain
Whole-Time Director



Dr. Sunny Sharma
Non-Executive Director

- M. Pharm (Pharmaceuticals)
- 27+ years of experience in manufacturing, quality R&D, compliance & regulatory affairs both for API and FDF
- Successfully handled several regulatory inspections including USFDA, MHRA, PMDA Japan and WHO
- Created sound Internal processes for regulatory clearance

- MBA, MBBS.
- Senior Managing Director, OrbiMed Asia
- Ex-Investor Growth Capital (IGC), Easton Capital

Board of Directors - Guided By Visionary Minds





Abhinna Sundar Mohanty

Independent Director

- M.Sc., Mathematics
- 39+ years of experience in sales, marketing, business development and business strategy
- Ex-Alembic Pharma



Digant Mahesh Parikh
Independent Director



Shailaja Vardhan

Independent Director

- MBA, Finance
- 26+ years of experience in Corporate Finance, Strategic Planning and Business Set-up & Scale up.

- Seasoned professional in Communication
- Expertise in developing brand architecture, devising positioning strategies, formulating go-to-market approaches, and implementing impactful communication initiatives

Experienced Leadership Team





Mark Saldanha

Founder, Chairman &

Managing Director



Varddhman Jain
Whole-Time Director



Sathish Kumar

MD – Marksans Pharma

UK Ltd.



Anjani Kumar
COO – Global Operations
and USA



David Mohammed

MD – Pharmaceuticals

Australasia Pty Ltd



Jitendra M Sharma
Chief Financial Officer

- Science Graduate
- 30+ years of experience in the marketing, production and finance functions
- M. Pharm (Pharmaceuticals)
- 27+ years of experience in manufacturing, quality R&D, compliance & regulatory affairs both for API and FDF manufacturing
- M. Pharm
 (Pharmaceuticals)
- 20+ years of experience in Production, Formulation development, Regulatory, Technical and Business Development
- B. Pharm (Pharmaceuticals)
- 38+ years of experience in all aspects of pharma management
- Ex-Wockhardt, Cipla, Lupin

- 20+ years experience in pharma innovation, operations, distribution
- Ex-MD Australasia and Africa, Valeant Pharmaceuticals

- CA, CWA
- 28+ years of expertise in M&A, treasury, forex management, costing, fund raising and internal control systems



Annexure

Consolidated Profit & Loss Statement



Particulars (₹ cr)	Q4 FY25	Q4 FY24	Q3 FY25	YoY	QoQ	FY25	FY24	YoY
Operating Revenue	708.5	560.0	681.8	26.5%	3.9%	2,622.8	2,177.4	20.5%
Gross Profit	383.2	290.2	383.5	32.1%	-0.1%	1,479.1	1,139.3	29.8%
Gross Margin %	54.1%	51.8%	56.2%	228 bps	-215 bps	56.4%	52.3%	407 bps
EBITDA	125.8	109.6	138.8	14.7%	-9.4%	528.6	458.6	15.3%
EBITDA Margin %	17.8%	19.6%	20.4%	-183 bps	-260 bps	20.2%	21.1%	-91 bps
Finance Costs	-3.4	-4.8	-2.7	-29.0%	28.8%	-11.7	-11.2	4.1%
Depreciation & Amortization	-22.7	-21.1	-20.7	8.0%	9.9%	-83.4	-74.3	12.3%
Other Income	16.5	16.5	27.8	-0.1%	-40.7%	70.4	50.4	39.6%
Profit before tax	116.1	100.3	143.3	15.8%	-19.0%	504.0	423.5	19.0%
Taxes	-25.4	-22.6	-38.2	12.1%	-33.6%	-121.3	-108.6	11.7%
PAT	90.7	77.6	105.1	16.9%	-13.6%	382.6	314.9	21.5%
Net Profit Margin %	12.5%	13.5%	14.8%	-95 bps	-229 bps	14.2%	14.1%	7 bps
Diluted EPS (INR)	2.0	1.7	2.3	15.7%	-13.5%	8.4	6.9	21.3%

Consolidated Balance Sheet



Particulars (₹ cr)	FY25	FY24
EQUITY AND LIABILITIES		
EQUITY		
Share capital	45.3	45.3
Reserves and surplus	2,421.6	2,019.7
Non-Controlling interest	22.5	20.9
Total equity	2,489.4	2,085.9
LIABILITIES		
NON-CURRENT LIABILITIES		
Lease liability	263.3	190.0
Provisions	5.9	4.6
Deferred tax liabilities (Net)	3.7	10.6
Total non-current liabilities	272.9	205.2
CURRENT LIABILITIES		
Borrowings	23.1	29.1
Lease liability	35.5	25.0
Trade payables	305.7	268.3
Other financial liabilities	23.6	15.4
Other current liabilities	58.0	30.2
Provisions	1.4	2.0
Current tax liabilities (Net)	29.9	19.9
Total current liabilities	477.3	389.8
Total liabilities	750.3	595.0
TOTAL EQUITY AND LIABILITIES	3,239.6	2,681.0

Particulars (₹ cr)	FY25	FY24
ASSETS		
NON-CURRENT ASSETS		
Property, plant & equipment	886.4	675.7
Capital work-in-progress	9.0	5.4
Goodwill	40.9	39.5
Intangible assets	54.6	60.7
Intangible assets under development	18.1	4.0
Other non-current financial assets	3.6	2.6
Deferred tax assets (net)	-	-
Other non-current assets	21.8	29.4
Non current tax assets (net)	1.1	1.1
Total non-current Assets	1,035.5	818.5
CURRENT ASSETS		
Inventories	845.5	617.9
Investments	0.7	27.0
Trade receivables	540.0	453.2
Cash & cash Equivalents	495.8	403.3
Bank balances other than above	208.4	270.3
Other financial assets	3.6	6.9
Other current assets	97.8	79.0
Current tax assets (Net)	12.3	4.9
Total current assets	2,204.1	1,862.5
TOTAL ASSETS	3,239.6	2,681.0

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